

# THE COUNCIL OF THE CITY OF NEW YORK

Hon. Melissa Mark-Viverito  
Speaker of the Council

Hon. Helen Rosenthal  
Chair, Committee on Contracts



## Report on the Mayor's 2017 Preliminary Budget Mayor's Office of Contract Services

March 23, 2016

John Russell, Unit Head

### **Finance Division**

Latonia McKinney, Director  
Regina Poreda Ryan, Deputy Director  
Nathan Toth, Deputy Director  
Paul Scimone, Deputy Director  
Emre Edev, Assistant Director

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## Mayor's Office of Contract Services Overview

The Mayor's Office of Contract Services (MOCS) is responsible for overseeing, supporting and promoting the City's procurement system by discharging the Mayor's contracting responsibilities under the City Charter, Procurement Policy Board (PPB) rules and applicable local laws. MOCS establishes policies, procedures and guidelines for the implementation of PPB rules and local laws. MOCS is authorized to perform pre- and post-audit reviews and to provide all necessary determinations, approvals and certifications related to agency procurement actions. MOCS is also responsible for maintaining the City's central contract registry.

There are three goals that guide MOCS' efforts. First, MOCS aims to achieve the best value for the taxpayers' dollar, high quality goods and services, with timely delivery, at fair and reasonable prices. Second, MOCS seeks responsible business partners, i.e., vendors whose records of integrity, financial capacity and successful performance justify the use of tax dollars. And third, so that the City can continue to obtain the best value from responsible partners, MOCS ensures that the contracting process delivers fair treatment to all vendors. MOCS accomplishes its mission by:

- Working with and overseeing the activities of each Agency Chief Contracting Officer (ACCO) in the development and approval of their procurement actions;
- Ensuring that the vendors the City does business with are responsible;
- Maintaining a comprehensive vendor information system known as VENDEX;
- Supporting continued outreach to the vendor community, and maintaining the Public Access Center where the general public can access public contract information;
- Conducting public hearings prior to the awarding of contracts; and
- Working in conjunction with the Financial Information Services Agency (FISA) and most Mayoral agencies, maintaining centralized, citywide bidder lists, which agencies use to solicit vendors.

This report provides a review of MOCS' Preliminary Budget, the City's Contract Budget for Fiscal 2017, and the Fiscal 2015 Agency Procurement Indicators Report (Procurement Report). MOCS' budget is within the Mayor's budget (Agency 002). In the section below, the Fiscal 2017 budget is presented in a chart which details MOCS' Personal Services (PS) and Other Than Personal Services (OTPS) spending and its headcount. The second section discusses and provides an overview of the City's contract budget. The third section of the report includes the key performance indicators that MOCS must track.

## Fiscal 2017 Budget Overview

**Table 1 - MOCS Financial Summary**

<i>Dollars in Thousands</i>	2015	2016	Preliminary Plan		*Difference
	Actuals	Adopted	2016	2017	2016 - 2017
<b>Spending</b>					
Personal Services	\$3,628	\$9,217	\$9,217	\$9,338	\$121
Other Than Personal Services	222	787	787	732	(\$55)
<b>Total</b>	<b>\$3,850</b>	<b>\$10,004</b>	<b>\$10,004</b>	<b>\$10,070</b>	<b>\$66</b>
<b>Budgeted Headcount</b>					
Full-Time Positions	78	143	143	143	0

*\*The difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Preliminary Budget.*

The Fiscal 2017 Preliminary Budget for MOCS totals \$10 million, including \$9.3 million for Personal Services to support 143 full-time positions. Of the 143 full-time positions, 35 positions work on contracts related to capital projects and are funded through Inter-fund agreements. When compared to the Fiscal 2016 Adopted Budget, MOCS' Fiscal 2017 Preliminary Budget increases slightly, primarily due to scheduled collective bargaining adjustments. In the Fiscal 2016 Budget, MOCS' budgeted headcount nearly doubles as it undertakes efforts to review and overhaul citywide procurement policies and procedures. MOCS is currently working on major initiatives that include improving procurement operations at the Department of Education and providing greater access to smaller non-government organizations, including M/WBEs, seeking to contract with the City.

At the request of the Council, beginning in Fiscal 2016, OMB has assigned MOCS its own units of appropriation which provides greater budget transparency. For Fiscal 2017, MOCS' budget accounts for approximately eight percent of the Mayoralty's total budget of \$123.2 million.

## Expense Contract Budget Highlights

The New York City Charter mandates the preparation of a Contract Budget to identify expenditures for contractual services, which are defined as any technical, consultant or personal service provided to the City by means of a contract. The Contract Budget is a subset of the OTPS portion of the City's Expense Budget and sets forth anticipated contractual spending for each agency.

**Table 2 - Contract Budget Financial Summary**

<i>Dollars in Millions</i>	Actuals		Adopted	Preliminary Plan		*Difference
	FY 2014	FY 2015	FY 2016	FY 2016	FY 2017	2016 - 2017
Contract Budget	\$11,323	\$12,338	\$13,246	\$14,460	\$13,169	(\$77)
Number of contracts	16,925	17,074	17,613	17,818	17,666	53

*\*The difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Preliminary Budget.*

The Fiscal 2017 Preliminary Contract Budget totals \$13.16 billion, which represents approximately 16 percent of the City's total Budget. The Fiscal 2017 Preliminary Contract Budget proposes 17,666 contracts, slightly more than the Fiscal 2016 Adopted Contract Budget. Although total funding for the Fiscal 2017 Contract Budget remains flat when compared to the Fiscal 2016 Adopted Budget, it is expected to increase as many programs have yet to be fully

funded. The Fiscal 2017 Preliminary Contract Budget includes funding for new needs including HIV/AIDS Services, citywide IT security, and mental health services across multiple agencies. It also increases annual payments to Charter schools funded through State aid. However, it does not include Council discretionary funding, which amounted to nearly \$150 million in Fiscal 2016, or full funding for other programs, most notably homeless shelters, which are evaluated on a year to year basis. Additionally, a significant portion of federal grants for contractual services has yet to be recognized for Fiscal 2017.

For Fiscal 2016, the Contract Budget increases by \$1.2 billion since Adoption. The increase can be largely attributed to the recognition of federal grants in the November Financial Plan. Major programs funded through these grants include New York City Housing Authority security, housing development, and Superstorm Sandy recovery efforts.

The table below lists the 10 City agencies with the largest proposed contractual spending for Fiscal 2017. Collectively, these agencies are responsible for 89 percent of total contract expenditures for the fiscal year. Education contracts alone, not including school construction, account for 42 percent of the total contract budget. Appendix B provides comparison information on the Contract Budget by Agency and Appendix C provides information on the Contract Budget by Type.

<b>Agency Name</b>	<b>2017</b>	<b>Number of contracts</b>
Department of Education	\$5,622,376	5,601
Administration for Children's Services	1,833,769	1,328
Department of Homeless Services	869,739	539
Department of Health and Mental Hygiene	753,498	1,274
Department of Social Services	634,068	1,227
Department of Sanitation	506,475	181
Department of Youth and Community Development	456,562	1,154
Department of Design and Construction	419,805	130
Miscellaneous	308,902	76
Department of Information Technology and Telecommunications	261,941	147
<b>Total</b>	<b>\$11,667,136</b>	<b>11,657</b>

## Procurement Indicators

According to MOCS' Procurement Indicators report, New York City procured \$13.8 billion of goods and services through more than 68,000 transactions in Fiscal 2015. These transactions resulted in direct services to New Yorkers, helped maintain the City's infrastructure, and secured the operation of City government. MOCS tracks procurement in six major industry categories: architecture/engineering, goods, construction services, human services, professional services, and standard services.

Table 4 illustrates Fiscal 2015 citywide procurement by category. Procurement for Professional Services and Construction Services account for slightly over half of the total. Professional Services include spending for: accountants; lawyers; doctors; computer programmers; and an array of consulting services, including medical, information technology, and management consulting. Construction Services funded primarily by the Capital Budget provide for the construction, renovation, rehabilitation, repair, alteration, improvement, demolition, and excavation of physical structures, excluding the performance of routine maintenance.

Industry	Fiscal 2015	
	Count	Contract Value (In Thousands)
Architecture/Engineering	455	\$394,297
Construction Services	11,606	3,293,562
Goods	34,453	1,431,751
Human Services	6,239	2,324,362
Professional Services	4,067	4,123,457
Standardized Services	12,039	2,223,093
<b>Total</b>	<b>68,859</b>	<b>\$13,790,521</b>

*Source: Fiscal 2015 Agency Procurement Indicators, MOCS*

Table 5 lists the 15 largest contracts awarded in Fiscal 2015. These contracts represent different initiatives by several agencies to strengthen the City's economy and infrastructure, maintain the cleanliness of the City, support families, and reduce the human impact on the environment. These 15 contracts are responsible for 37 percent of the City's procurement spending in Fiscal 2015. The Department of Small Business Services awarded two contracts totaling \$1.9 billion to the New York City Economic Development Corporation (NYCEDC).

NYCEDC markets, sells, and leases city-owned commercial and industrial properties; plans and prepares sites for development through infrastructure improvement; carries out capital improvements in neighborhood shopping districts and public spaces; and provides technical assistance to guide projects through the necessary public approval process. NYCEDC is also involved in property management and the development of the City's marine terminals, wholesale and retail markets, heliports, rail yards, and industrial parks.

<b>Table 5 - Top 15 Largest Contracts of Fiscal 2015</b>			
<b>Agency</b>	<b>Vendor Name</b>	<b>Purpose</b>	<b>Contract Value (in thousands)</b>
SBS	NYC Economic Development Corp	Citywide Economic Development Services	\$1,686,097
DEP	Kiewit-Shea Constructors, AJV	Delaware-Rondout Aqueduct Bypass Tunnel	706,606
ACS	YMS Management Associates, Inc	Payment Agent ACS Voucher Program	452,678
DDC	Sullivan Land Services, Ltd. Construction	Construction Services for Hurricane Sandy Related Residential Community Recovery, Staten Island	292,673
DDC	Tishman Construction Corp. of NY	Construction Services for Hurricane Sandy Related Residential Community Recovery, Queens	281,497
DDC	LiRo Program & Construction, PC	Construction Services for Hurricane Sandy Related Residential Community Recovery, Brooklyn	275,531
DOT	Mill Basin Bridge Constructors, LLC	Reconstruction of the Mill Basin Bridge	263,684
SBS	NYC Economic Development Corp	Citywide Maritime Economic Development Services	237,524
DSNY	Tully Environmental Inc. ANS Environmental Co.	Export of Municipal Solid Waste from Queens	181,286
DSNY	Waste Management of NY, LLC	Export of Municipal Solid Waste from Brooklyn	171,615
DEP	Southland Renda JV	Schoharie Reservoir Low Level Outlet, Upstate NY	142,636
DSNY	Waste Management of NY, LLC	Export of Municipal Solid Waste from Brooklyn	128,711
DCAS	Wheeled Coach Industries, Inc.	FDNY Ambulances	114,657
HRA	FJC Security Services, Inc.	Task Order for Citywide Security Guards and Related Services	114,255
DOT	DeFoe Corp.	Reconstruction of Harlem River Drive Viaduct between 127th St and 2nd Ave	105,800
<b>TOTAL</b>			<b>\$5,155,250</b>

Source: Fiscal 2015 Agency Procurement Indicators, MOCS

### Minority and Women-Owned Businesses (M/WBE)

Established by local law, the M/WBE Program aims to correct the imbalance between the quantity of M/WBE firms within the City that were ready, willing, and able to work on City contracts, and the number of City contracts actually awarded to them. Under the law, agencies are directed to set aspirational M/WBE participation goals on standardized services contracts.

As table 6 below shows, prime contracts subject to the M/WBE Program accounted for seven percent of all applicable contracts with a total value of \$397 million. In Fiscal 2014, M/WBE's comprised 6.8 percent of all applicable contracts.

**Table 6 Utilization of Prime Contracts Subject to the M/WBE Program by Industry and Size  
- Fiscal 2015**

Industry / Size Group	Total M/WBE			Total Applicable Contracts	
	Count	Contract Value	%	Count	Contract Value
<i>(Dollars in Thousands)</i>					
Construction Services	3,462	\$126,238	6.1%	8,881	\$2,066,872
Goods	5,656	39,105	29.5%	33,739	132,417
Professional Services	290	177,364	9.2%	3,228	1,930,782
Standardized Services	1,829	53,875	3.4%	11,432	1,573,260
<b>TOTAL</b>	<b>11,237</b>	<b>\$396,581</b>	<b>7.0%</b>	<b>57,280</b>	<b>\$5,703,331</b>
≤\$20K	10,563	\$35,325	25.9%	54,593	\$136,134
>\$20K, ≤\$100K	544	29,115	28.2%	1,872	103,220
>\$100K, ≤\$1M	66	35,202	21.3%	343	165,401
>\$1M, ≤\$5M	43	108,186	13.6%	318	793,813
>\$5M, ≤\$25M	21	188,752	13.1%	128	1,445,732
>\$25M	0	\$0	0.0%	26	\$3,059,031

Source: Fiscal 2015 Agency Procurement Indicators, MOCS

**M/WBE Bond Surety and Loan Program.** The Fiscal 2017 Preliminary Plan establishes a Bond Surety Fund, and Loan program to help M/WBEs gain City contracts. The Fiscal 2017 Preliminary Plan includes \$10 million to assist certified M/WBEs with securing bonding in order to be able to bid on and take up City projects and another \$10 million in predevelopment funds to enable developers to purchase land and make other necessary up-front investments.

### Contracts Cost Overruns

Local Law 18 requires MOCS to provide a quarterly report of contracts for construction or services originally valued over \$10 million with a contract modification or extension that results in a total revised maximum expenditure that exceeds the original contract maximum expenditure by twenty percent or more. Subsequent increases of ten percent or more must also be reported.

In the last two quarterly reports from the July 1, 2015 to December 31, 2015, 13 contracts with increased costs were reported. Of these 13 contracts, five contracts were administered by the Department of Design and Construction (DDC), three by Department of Information Technology and Telecommunications (DoITT), two by the Department of Environmental Protection (DEP), and one each for the Department of Transportation (DOT), Department of Small Business Services (SBS) and the Human Resources Administration (HRA). Appendix D lists contracts with modifications that exceeded their total contract value by ten percent or more during the first two quarters of Fiscal 2016.



## Appendix A: Contract Budget by Agency

<i>Dollars in thousand</i>			Preliminary Plan				
Agency Name	FY 2016 Adopted	Number of contracts	FY 2016	Number of contracts	FY 2017	Number of contracts	% Change *
Department of Education	\$5,437,859	5,550	\$5,459,217	5,551	\$5,622,376	5,601	3.4%
Administration for Children's Services	1,815,182	1,328	1,850,001	1,333	1,833,769	1,328	1.0%
Department of Homeless Services	871,349	539	1,067,762	538	869,739	539	(0.2%)
Dept. of Health and Mental Hygiene	724,053	1,257	773,462	1,277	753,498	1,274	4.1%
Department of Social Services	653,449	1,226	701,417	1,236	634,068	1,227	(3.0%)
Department of Sanitation	482,993	178	442,618	187	506,475	181	4.9%
Dept. of Youth and Community Devel	569,425	1,176	546,100	1,183	456,562	1,154	(19.8%)
Department of Design and Construction	437,730	84	483,083	105	419,805	130	(4.1%)
Miscellaneous	324,781	101	451,237	102	308,902	76	(4.9%)
Department of Info Tech and Telecomm	216,405	147	320,768	148	261,941	147	21.0%
Department for the Aging	263,131	1,394	271,258	1,394	232,603	1,395	(11.6%)
Department of Transportation	210,737	581	256,008	586	216,423	578	2.7%
Department of Environmental Protection	155,509	372	323,648	374	136,866	372	(12.0%)
Department of Small Business Services	171,223	68	303,620	77	124,849	68	(27.1%)
Debt Service	139,564	2	97,718	2	119,199	2	(14.6%)
Police Department	71,843	436	116,290	445	89,321	437	24.3%
Housing Preservation and Development	112,968	206	286,893	194	76,011	205	(32.7%)
Fire Department	81,657	222	95,714	237	75,490	222	(7.6%)
Department of Citywide Admin Services	73,499	158	81,465	167	67,571	156	(8.1%)
Department of Finance	60,227	64	67,549	63	59,534	65	(1.1%)
Department of Parks and Recreation	42,707	288	59,829	304	41,004	287	(4.0%)
Department of Correction	41,530	62	62,420	62	38,772	62	(6.6%)
Financial Information Services Agency	31,105	64	30,456	64	31,075	64	(0.1%)
Department of Cultural Affairs	48,934	660	48,747	658	28,812	659	(41.1%)
Law Department	35,923	428	43,346	430	28,783	428	(19.9%)
Office of the Comptroller	24,356	77	25,041	79	24,440	77	0.3%
Board of Elections	47,659	39	45,727	39	23,820	37	(50.0%)
Department of Buildings	23,367	10	21,732	9	21,238	10	(9.1%)
Department of Probation	19,148	36	20,259	36	17,744	23	(7.3%)
City University of New York	10,224	76	30,167	75	10,224	76	0.0%
Mayoralty	11,048	75	13,598	93	7,752	74	(29.8%)
All Other	36,103	709	62,533	770	30,532	712	(15.4%)
<b>Total</b>	<b>\$13,245,689</b>	<b>17,613</b>	<b>\$14,459,682</b>	<b>17,818</b>	<b>\$13,169,198</b>	<b>17,666</b>	<b>(0.6%)</b>

\*The percentage difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Preliminary Budget.

## Appendix B: Contract Budget by Type

Type / Object Code	2016 Adopted	Number of contracts	Preliminary Plan				% Change *
			FY 2016	Number of contracts	FY 2017	Number of contracts	
Pmts Contract/Corporat School	\$2,851,528	1,966	\$2,851,528	1,966	\$3,099,230	1,966	8.7%
Contractual Services General	1,256,856	817	1,816,246	849	1,235,094	863	(1.7%)
Transportation Of Pupils	1,136,217	344	1,136,837	344	1,158,120	344	1.9%
Day Care Of Children	838,269	687	841,792	687	824,023	687	(1.7%)
Prof Serv Direct Educ Serv	806,400	1,252	751,000	1,257	717,822	1,253	(11.0%)
Homeless Family Services	591,435	363	654,467	365	582,992	362	(1.4%)
Mental Hygiene Services	453,260	472	467,853	473	500,082	472	10.3%
Childrens Charitable Institutn	450,559	70	445,037	71	452,724	70	0.5%
Education & Rec For Youth Prgm	477,076	642	447,757	642	395,960	629	(17.0%)
Waste Disposal	367,827	31	355,386	32	387,426	32	5.3%
Payments To Delegate Agencies	439,994	1,949	477,580	1,949	360,734	1,916	(18.0%)
Homeless Individual Services	336,107	138	436,676	138	325,126	138	(3.3%)
Prof Serv Other	366,331	1,160	487,118	1,181	311,574	1,154	(14.9%)
Maint & Oper Of Infrastructure	312,272	691	365,420	697	297,884	691	(4.6%)
Data Processing Equipment	249,613	522	299,678	530	282,855	523	13.3%
Aids Services	249,464	117	237,411	117	256,112	117	2.7%
Child Welfare Services	216,057	341	243,849	341	248,127	341	14.8%
Head Start	164,986	89	175,615	89	165,686	89	0.4%
Maint & Rep General	153,540	982	189,807	985	153,077	984	(0.3%)
Employment Services	151,344	74	147,190	75	150,522	74	(0.5%)
Security Services	125,257	192	130,362	200	122,530	192	(2.2%)
Prof Serv Computer Services	124,394	271	171,922	287	120,568	302	(3.1%)
Prof Serv Legal Services	117,384	124	127,336	129	115,077	124	(2.0%)
Legal Aid Society	106,471	2	105,062	2	105,595	1	(0.8%)
Costs Assoc With Financing	100,710	10	86,104	11	104,303	10	3.6%
Prof Serv Curric & Prof Devel	98,412	602	91,901	604	103,502	603	5.2%
Home Care Services	90,903	118	90,903	118	90,903	118	0.0%
Telecommunications Maint	53,277	272	63,016	269	48,578	274	(8.8%)
Payments To Counterparties	71,620	1	49,774	1	47,858	1	(33.2%)
Temporary Services	39,834	274	52,810	290	44,794	275	12.5%
Economic Development	85,048	40	157,762	40	37,740	42	(55.6%)
Pay To Cultural Institutions	54,795	655	54,541	654	34,673	654	(36.7%)
Printing Contracts	33,813	343	40,740	365	34,165	344	1.0%
Hospitals Contracts	42,070	6	43,829	6	29,932	6	(28.9%)

Type / Object Code	2016 Adopted	Number of contracts	Preliminary Plan				% Change *
			FY 2016	Number of contracts	FY 2017	Number of contracts	
Cleaning Services	24,244	308	30,230	326	26,061	324	7.5%
Community Consultant Contracts	29,358	94	34,562	94	24,266	93	(17.3%)
Protective Services For Adults	19,272	10	20,303	10	21,479	10	11.5%
Prof Serv Accting & Auditing	20,407	48	21,674	53	21,477	50	5.2%
Homemaking Services	24,569	9	24,569	9	18,486	9	(24.8%)
Training Prgm City Employees	19,223	299	33,255	312	18,037	302	(6.2%)
Prof Serv Engineer & Architect	14,041	59	41,519	69	17,174	59	22.3%
Maint & Rep Motor Veh Equip	13,941	334	18,668	346	13,739	335	(1.4%)
Investment Costs	13,579	41	13,534	41	13,579	41	0.0%
Transportation Expenditures	17,232	80	19,187	94	13,480	81	(21.8%)
Special Clinical Services	12,953	1	13,118	2	12,721	1	(1.8%)
Non Grant Charges	11,042	64	11,136	64	11,042	64	0.0%
Office Equipment Maintenance	10,802	624	11,786	619	10,410	621	(3.6%)
In Rem Maintenance Costs	1,550	18	469	4	1,510	18	(2.6%)
Bank Charges Public Asst Acct	299	6	404	7	299	6	0.0%
Bus Transp Reimbursable Prgms	53	1	53	1	53	1	0.0%
Social Services General	0	0	70,906	3	0	0	0.0%
<b>TOTAL</b>	<b>\$13,245,689</b>	<b>17,613</b>	<b>\$14,459,682</b>	<b>17,818</b>	<b>\$13,169,198</b>	<b>17,666</b>	<b>(0.6%)</b>

\*The percentage difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Preliminary Budget.

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## Appendix C: Contract Cost Overruns

Reporting Period: Fiscal 2016 Quarters 1 and 2 (7/1/2015-12/31/2015)

This appendix provides information on contracts required to be reported under of Local Law 18 per the following criteria:

- Contracts registered with a maximum contract value of more than \$10million;
- Connected with the capital budget;
- Having a contract modification registered in the reporting period; and
- Current maximum contract value exceeds the last reported value by 10 percent or more.

AGENCY	DESCRIPTION	VENDOR NAME	START DATE	END DATE	ORIG. END DATE	ORIG. VALUE	MAX CONTRACT AMOUNT	PERCENTAGE INCREASE
HRA	VIRTUAL CLIENT SERVICES CENTER (ACCESS NYC EXPANSION) ORIGINAL AGENCY PIN: 069143100013	Accenture Federal Services, LLC	1/20/2014	9/15/2016	11/20/2015	\$17,977,181	\$23,179,240	28%
DSBS	FA - WCS - New York Aquarium Ocean Wonders: SHARK! 51750001	NYC ECONOMIC DEVELOPMENT CORP	3/17/2014	12/14/2018	12/14/2018	\$65,970,000	\$100,715,000	52%
DDC	Reconstruction of Select Bus service, Brooklyn	CAC INDUSTRIES INC	1/3/2013	6/26/2014	5/19/2014	\$14,945,699	\$18,082,206	20%
DEP	Structures& equipment Gowanus facilities upgrade	NORTHEAST REMSCO CONSTRUCTION., INC..	9/14/2009	10/20/2015	6/30/2013	\$116,948,969	\$140,737,636	20%
DDC	CITYHALL2, CM/BUILD SERVICES FOR THE RENOVATION OF CITY HALL	HILL INTERNATIONAL INC	7/23/2008	12/22/2015	7/22/2011	\$57,609,380	\$146,411,183	10%
DOT	REI SERVICES BROOKLYN BR, REHAB RAMPS & PAINTING ENTIRE BR CCR # 2015-0096 ADDED FUNDS FOR SAM SCHWARTZ	GREENMAN-PEDERSEN INC	7/9/2009	6/10/2015	8/9/2014	\$35,746,760	\$51,128,577	10%
DOITT	SOFTWARE UPGRADE	SOFTWARE AG USA INC	12/31/2010	12/31/2015	12/31/2015	\$14,127,600	\$19,785,513	19%
DDC	RECONSTRUCTION OF GATEWAY ESTATES AREA PHASE D	PERFETTO CONTRACTING CORP	1/6/2014	6/3/2016	10/29/2015	\$14,973,048	\$18,748,213	25%
DDC	Phase III reconstruction of the Museum of the City of New York	EW HOWELL CO LLC	6/4/2013	12/31/2015	7/1/2015	\$17,543,390	\$21,173,744	20%
DDC	THE FORUM AT QUEENS BORO HALL	WORTH CONSTRUCTION CO INC	1/5/2012	12/31/2015	12/4/2016	\$12,171,359	\$14,608,287	20%
DEP	Bypass Program Engineering Support, Dutchess County	JA UNDERGROUND	7/5/2021	7/5/2021	7/5/2021	\$20,000,000	\$25,749,694	28%
DOITT	Provision of Serv and Eqpt for Network CPE for 9-1-1 System	TELESECTOR RESOURCES GROUP INC A VERIZON SERVICES GROUP	10/1/2013	6/11/2017	6/11/2017	\$90,627,562	\$127,965,517	41%
DOITT	Renewal No. 1 for the Citywide Mobile Wireless Network	Northrop Grumman Systems Corporation	6/11/2012	6/11/2016	6/11/2016	\$207,388,000	\$256,832,471	23%