

The Council of the City of New York

Hon. Melissa Mark-Viverito
Speaker of the Council

Hon. Julissa Ferreras
Chair, Committee on Finance

Hon. Ben Kallos
Chair, Committee on Governmental
Operations



Latonia McKinney, Acting Director

John Russell, Unit Head

Report on the Fiscal Year 2015 Executive Budget for the

Department of Citywide Administrative Services

May 30, 2014

Executive Budget Highlights

- **DCAS' Fiscal 2015 Budget.** In the Fiscal 2015 Executive Budget, funding for DCAS totals \$1.14 billion, including \$784 million for the citywide heat, light and power budget. The Department's Personal Services funding for Fiscal 2015 totals \$147 million to support 1,191 full time positions.
- **Energy Efficiency Capital Funding.** DCAS' Capital Program for Fiscal 2014-2018 includes \$324.9 million for energy efficiency and sustainability capital projects citywide. DCAS is currently working on over 100 energy efficiency capital projects. In the last five years, DCAS has completed 166 energy efficiency capital projects which have generated an estimated \$9.8 million in annual savings.
- **Citywide Resiliency Funding.** DCAS' Capital Program for Fiscal 2014-2018 includes \$150 million for citywide resiliency measures and \$78.7 million for agency-specific facility and operational protective measures in the wake of Superstorm Sandy. The Executive Plan includes funding for a new Mayor's Office of Recovery and Resiliency.
- **Sale of City-Owned Property.** The City's Revenue Plan for Fiscal 2014 includes \$243 million from the sale of City-owned property, including 346 Broadway, 49-51 Chambers Street, and the property in Times Square occupied by the Marriott Marquis.
- **DCAS Contract Budget.** DCAS' Fiscal 2015 Contract Budget totals \$48 million for 156 contracts accounting for less than one percent of the City's \$11.9 billion contract budget. Contracts for security services and general maintenance and repair comprise more than half of the Department's contract budget as DCAS is responsible for the maintenance and protection of the majority of city-owned property.
- **City Leases.** The Executive Budget includes an increase of \$10.8 million in Fiscal 2015 for leases for various agencies. The majority of this funding relate to new expenses for court space. There is also new funding for Renaissance Plaza, Board of Elections space, DCAS and DORIS warehouses, and other smaller agency needs. DCAS' Fiscal 2015 budget includes a total of \$96.9 million for City leases.

Department of Citywide Administrative Services Overview

This report provides an overview of the Department of Citywide Administrative Services Fiscal 2015 Budget, a review of the significant initiatives included in the Executive Budget, and a summary of the Department's Capital Budget for Fiscal 2014-2018. Appendices 1 and 2 report the changes made to the Fiscal 2014 and Fiscal 2015 budgets since adoption of the Fiscal 2014 Budget. For additional information on the Department's Budget and its various programs, please refer to the "DCAS Fiscal 2015 Preliminary Report" available on the Council's website.

DCAS Financial Summary

<i>Dollars in Thousands</i>	FY12 Actual	FY13 Actual	FY14 Adopted	FY14 as of FY15 Exec. Budget	FY15 Exec. Budget	*Change FY14 - FY15
Spending						
Personal Services	\$140,629	\$141,698	\$143,878	\$144,652	\$147,077	\$3,198
Other Than Personal Services	950,615	1,035,855	1,010,316	1,064,557	1,000,607	(9,709)
Total	\$1,091,245	\$1,177,553	\$1,154,194	\$1,209,209	\$1,147,683	(\$6,511)
Budget by Program Area						
Asset Mngt -Public Facilities	\$914,357	\$938,659	\$1,006,783	\$1,010,065	\$993,675	(\$13,108)
Citywide Purchasing	39,667	120,858	37,751	57,583	37,119	(633)
Energy Conservation	43,758	23,711	25,388	26,986	23,283	(2,105)
Exec. & Operations Support	31,109	32,244	25,327	30,130	26,087	761
Human Capital	28,332	25,209	27,120	29,689	29,120	2,000
Admin & Security	17,011	17,946	19,523	19,625	19,996	473
External Publications and Retail	3,096	4,439	2,458	2,881	1,886	(571)
Board of Standards & Appeals	2,258	2,285	1,918	2,340	2,387	470
Citywide Fleet Services	0	0	7,926	29,909	14,129	6,203
Real Estate Services	11,656	12,203	0	0	0	0
Total	\$1,091,245	\$1,177,553	\$1,154,194	\$1,209,209	\$1,147,683	(\$6,511)
Funding						
City Funds			\$224,897	\$229,540	\$231,767	\$6,870
Other Categorical			93,065	95,463	90,349	(2,715)
Capital- IFA			4,934	1,549	1,549	(3,385)
State			50,243	51,041	47,102	(3,141)
Federal - CD			0	1,287	1,705	1,705
Federal - Other			3,287	22,823	2,000	(1,287)
Intra City			777,769	807,506	773,211	(4,558)
Total	\$1,091,245	\$1,177,553	\$1,154,194	\$1,209,209	\$1,147,683	(\$6,511)
Budgeted Headcount						
Full-Time Positions	1,919	1,935	1,975	1,969	1,991	16

*Change from Fiscal 2014 Adopted to Fiscal 2015 Executive Budget.

In the Fiscal 2015 Executive Budget, funding for DCAS totals \$1.14 billion, including \$784 million for the citywide heat, light and power budget, which is managed by the Division of Asset Management-Public Facilities. The Department's Personal Services funding for Fiscal 2015 totals \$147 million to support 1,191 full time positions. Because DCAS performs various functions and pays the energy bills for many City agencies, intra-city transfers account for 67 percent of the Agency's total budget. A significant portion of intra-city funding has yet to be fully recognized in DCAS' Fiscal 2015 budget as OTPS needs for various agencies vary from year to year.

The recognition of additional federal funding and intra-city transfers since the Adoption of the Fiscal 2014 budget, including \$13 million for expenses related to Superstorm Sandy, accounts for the spike in the Department's current Fiscal 2014 budget. Any unused federal funds in the current fiscal year will most likely be rolled into Fiscal 2015.

Variations in the Department's funding and headcount can be attributed to the restructuring of the budget which occurred last year. Resources budgeted for the Real Estate Division was largely absorbed into the Asset Management Division, while Citywide Fleet Services is now recognized as a stand-alone division.

Budgeted headcount is impacted by multiple financial plan actions including, new needs, inter-fund agreements, functional transfers, and technical adjustments that eliminate vacant budgeted positions while maintaining overall funding levels.

New in the Executive Budget

The Executive Plan includes \$4.9 million in new needs and \$4.9 million in other adjustments for DCAS in Fiscal 2015. The following are significant budget actions in the Executive Plan.

- **DCAS Program Expansion.** The Executive Budget for DCAS includes additional baseline funding of \$1.1 million beginning in Fiscal 2015 for new needs across multiple divisions, including funding for 12 new positions.
- **IFA Conversion to City-Tax Levy Positions.** The Executive Plan includes an action that would shift 17 positions assigned to various capital projects currently funded through Inter Fund Agreements (IFAs) to City tax-levy positions. IFA positions are associated with specific capital projects and therefore can be charged to the capital budget. As technology projects move past the development stage, essential positions can no longer be funded through the capital budget. The Preliminary Plan included an action that shifted five positions assigned to the CITIServ project formerly funded through Inter Fund Agreements (IFAs) to City tax-levy positions.
- **Additional Energy Management Staff.** The Executive Plan for DCAS includes baseline funding of \$479,000 for seven new energy management positions beginning in Fiscal 2015. In the Response to the Preliminary Budget, the Council called on the Administration to put forth a comprehensive energy plan and produce an annual energy report.
- **Legal and Safety Requirements.** The Executive Budget for DCAS includes \$1.2 million in Fiscal 2014 and baseline funding of \$795,000 beginning in Fiscal 2016 to be in compliance with legal and safety requirements.
- **Vision Zero Positions for Fleet Services.** The Executive Plan includes additional baseline funding of \$296,000 for two citywide fleet services positions responsible for Vision Zero defensive driving training.
- **Citywide Heat, Light and Power Budget Adjustment.** In the Executive Budget, the City's heat, light and power budget was adjusted downward. The Fiscal 2014 budget was reduced by \$1.6 million to a total of \$799 million. The Fiscal 2015 budget was reduced by \$17 million to a total of \$784 million. Average spending for citywide heat, light and power from Fiscal 2010-2013 totaled \$755 million.

Budget Highlights in DCAS

Miscellaneous Revenue

DCAS generates revenue from a wide-range of sources that include license and service fees, equipment and property sales, commercial rent and reimbursement payments. The chart below shows the Department's major miscellaneous revenue sources. Miscellaneous revenue generated by DCAS contributes to the City's General Fund and therefore is not a dedicated funding source for the Department.

Revenue Sources	Actual		Planned			
	2012	2013	2014	2015	2016	2017
Civil Service Exam Fees	\$5,725,204	\$4,258,032	\$3,760,000	\$3,760,000	\$3,760,000	\$3,760,000
Third Party Gas and Electric	5,974,859	4,943,189	4,015,000	3,800,000	3,800,000	3,800,000
BSA Filing fees	2,162,315	1,991,565	1,809,000	1,809,000	1,809,000	1,809,000
Other Charges for Services	39,532	24,799	31,000	31,000	31,000	31,000
Commercial Rent	66,900,030	69,601,750	64,570,000	41,897,000	41,897,000	41,897,000
Salvage Sales	9,314,922	9,609,910	9,093,000	6,893,000	6,893,000	6,893,000
City Publishing Center	1,218,700	1,123,445	999,000	719,000	719,000	719,000
State Court reim	12,658,000	4,075,000	0	0	0	0
Property Sales	14,141,113	15,394,052	243,015,000	0	0	0
Procurement Card Rebates	87,308	114,480	93,000	93,000	93,000	93,000
Other Misc	2,661,639	1,499,364	1,663,000	1,244,000	1,244,000	1,244,000
TOTAL	\$120,883,622	\$112,635,586	\$329,048,000	\$60,246,000	\$60,246,000	\$60,246,000

The Financial Plan projects that DCAS will generate Miscellaneous Revenue totaling \$329 million in Fiscal 2014. The projection is substantially higher than the two prior years as a result of the sale of 346 Broadway, 49-51 Chambers Street and the property currently occupied by the Marriott Marquis in Times Square.

Excluding property sales, which can vary greatly from year to year, commercial rent accounts for the majority of DCAS' yearly Miscellaneous Revenue. In the Executive Plan, commercial rent is projected to account for 70 percent of the Department's total miscellaneous revenue for Fiscal 2015.

Commercial Rent. Revenue from commercial rent is projected to total \$41.9 million in Fiscal 2015, a significant decrease compared to prior years. The decrease can be attributed to the sale of City property in Times Square that is currently occupied by the Marriott Marquis. Because the Marriott will own the property, the City will no longer collect the annual payment in lieu of taxes (PILOT), which totaled approximately \$22.5 million. The Marriott will now pay approximately the same amount in property taxes.

Sale of City-Owned Property. The Revenue Plan for Fiscal 2014 includes \$214 million in revenue generated through the sale of 346 Broadway and 49-51 Chambers Street. According to the Office of Management and Budget, the sale price was consistent with the market rate. The sale was part of the 21st Century Civic Center Plan, the City's plan to sell city-owned buildings, while consolidating and renovating leased and existing city-owned space. The City anticipates \$100 million in private sector tax revenue and cost savings over the next 20 years by converting the public buildings to private buildings.

The current Financial Plan for Fiscal 2014 also recognizes \$18 million for the sale of the property occupied by the Marriott Marquis. The selling price, far below the current market

rate, was based on a 40-year old agreement in which the City provided incentives to Marriot to build a hotel on 42nd street in an effort to economically develop the area during a time when the location was less than desirable.

Citywide Heat, Light and Power

Funding for citywide heat, light and power expenditures is part of the Department's Asset Management-Public Facilities Division OTPS budget. The chart below breaks out the various funding sources that comprises the City's heat, light and power budget. Other Categorical funds, approximately \$91 million in Fiscal 2014, represent reimbursements from the Health and Hospitals Corporation for heat, light and power expenses. Intra-city funds, which account for 85 percent of the entire heat, light and power budget for Fiscal 2014, represent transfers from other City agencies. City funds go toward paying expenditures related to city-owned facilities managed directly by DCAS.

HEAT, LIGHT, AND POWER FUNDING ANALYSIS						
Funding Source	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Exec Plan 2014	Exec Plan 2015
City	\$32,153,089	\$25,364,347	\$24,249,872	\$32,891,998	\$27,872,856	\$29,891,132
Other Categorical	86,730,987	89,196,928	86,220,018	84,978,198	90,581,616	86,708,373
State	422,896	423,348	434,924	438,362	438,565	421,319
Intra-City	634,208,075	654,734,876	625,917,883	641,995,650	680,239,707	667,044,271
Agency Total	\$753,515,047	\$769,719,499	\$736,822,697	\$760,304,208	\$799,132,744	\$784,065,095

Total spending on heat, light and power has remained relatively flat over the last several years, peaking at \$769.7 million in Fiscal 2011. In Fiscal 2012, heat, light and power expenditures totaled \$736.8 million, which was significantly lower than the Fiscal 2012 Adopted Budget due to an unusually warm winter which led to a reduction in the City's energy consumption. The \$799 million budgeted for heat, light and power in Fiscal 2014 is six percent higher than the four-year average from Fiscal 2010-2013 of \$755 million.

The City's heat, light and power budget is often impacted by variables outside of the City's control, including weather patterns and the price of oil. The City continues to seek savings through alternative energy utilization and programs aimed at reducing energy consumption through programs such as ENCORE and those associated with PlaNYC 2030.

Council's Response to the Preliminary Budget

In response to the Mayor's Preliminary Budget, the Council made the following recommendations related to DCAS.

- **Energy Policy.** The Administration should put forth a comprehensive Energy Plan and produce an annual NYC Energy Efficiency report. Additionally, DCAS should create an energy efficiency incentive plan with the City's cultural programs in which energy savings generated by these institutions can be re-allocated to programing. The City will spend close to \$800 million on heat, light and power expenses this year and the City's five-year Capital Plan includes over \$500 million for energy efficiency related projects.
- **Post Sandy Resilience Plan.** The Council would like to partner with the Administration to develop a detailed plan as to how the City will use \$150 million for citywide resiliency

measures and \$78.7 million for agency-specific facility and operational protective measures included in DCAS' Capital Plan.

- **Expedite Civil Service Hiring.** The City needs to work toward reducing the time it takes to establish civil service hiring lists to give agencies the ability to address their human resources needs in short order. According to the Preliminary Mayor's Management Report, the median time from civil service exam administration to the establishment of hiring lists last year was 344 days.
- **Leveraging the City's Purchasing Power.** The Administration should explore opportunities to partner with the federal government, the State and other municipalities to combine its purchasing power and develop procurement strategies that take advantage of economies of scale.

DCAS Capital Program

The Executive 2015 Capital Commitment Plan includes \$1.6 billion in Fiscal 2014-2018 for the Department of Citywide Administrative Services (including City and Non-City funds). This represents approximately 3.3 percent of the City's total \$48.9 billion Executive Plan for Fiscal 2014-2018. The agency's Executive Commitment Plan for Fiscal 2014-2018 is 11.6 percent greater than the \$1.43 billion scheduled in the Preliminary Commitment Plan, an increase of \$165.6 million, including an additional \$138 million for the City's Court program.

Because the majority of capital projects span multiple fiscal years, it is common practice for an agency to roll unspent capital funds into future fiscal years. The Executive Capital Budget has been restructured to better reflect when capital funding will be committed. In DCAS' Capital Plan, \$635 million is rolled from Fiscal 2014 into future fiscal years.

DCAS 2014-2018 Capital Commitment Plan

<i>Dollars in Thousands</i>	FY14	FY15	FY16	FY17	FY18	Total
Executive Plan	\$293,003	\$646,444	\$254,698	\$207,449	\$195,851	\$1,597,445
Preliminary Plan	\$927,942	\$115,119	\$115,928	\$145,327	\$127,539	\$1,431,855
Change	(\$634,939)	\$531,325	\$138,770	\$62,122	\$68,312	\$165,590
Percentage Change	-68.4%	461.5%	119.7%	42.7%	53.6%	11.6%

DCAS manages both citywide and agency specific capital projects, therefore its capital program includes funding across several capital program areas.

DCAS Capital Program						
(\$ in Thousands)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2014-2018
ADMIN FOR CHILDREN'S SERVICES	\$289	\$0	\$0	\$0	\$0	\$289
CORRECTION	634	0	0	0	0	634
COURTS	55,158	179,506	94,182	61,115	46,978	436,939
DEPARTMENT FOR THE AGING	344	0	0	0	0	344
DOITT DP EQUIPMENT	17	0	0	0	0	17
ECONOMIC DEVELOPMENT	175	0	160	0	0	335
EDP EQUIP & FINANC COSTS	98,280	294,035	36,621	61,143	61,443	551,522
FIRE	1,186	876	0	0	0	2,062
HEALTH	522	0	0	0	0	522
HEALTH & HOSPITALS CORP.	5,000	0	0	0	0	5,000
HUMAN RESOURCES	17,309	45,950	0	0	0	63,259
POLICE	33,294	3,387	8,553	0	0	45,234
PUBLIC BUILDINGS	78,676	116,926	110,112	80,075	82,193	467,982
REAL PROPERTY	3,863	5,764	5,070	5,116	5,237	25,050
SANITATION	650	0	0	0	0	650
TOTAL	\$295,397	\$646,444	\$254,698	\$207,449	\$195,851	\$1,599,839

Major Capital Projects & Executive Budget Highlights

Courts

The Executive Capital Commitment Plan includes \$436.9 million in Fiscal 2014-2018 for DCAS-managed Courts capital projects, including \$99.7 million for the renovation of the Manhattan Court Facility at 100 Centre Street. Total funding for courts increased by \$138 million compared to the Preliminary Plan. The majority of new funding for the Court Capital Program was added to a lump sum project line that operates as a holding code. Funding will be transferred from this line as needs are identified.

The Courts program is managed in collaboration with the Dormitory Authority of New York State, a public benefit corporation that oversees construction and financing programs. Pursuant to New York State Law, localities are responsible for the provision of adequate and sufficient court facilities. To comply with this mandate, New York City is required to submit a court facilities capital plan to the State for approval.

Citywide Equipment and Other Citywide Capital Needs

DCAS' Capital Program for Fiscal 2014-2018 includes \$551.5 million to purchase equipment and services, and fund energy efficiency and sustainability projects. The majority of this funding resides in lump sum project lines.

Large scale funding in Fiscal 2014-2018 for this program area include:

- **Energy Efficiency and Sustainability.** Planned commitments total \$324.9 million for energy efficiency and sustainability measures and building retrofits citywide. The goal of these projects is to achieve the PlaNYC citywide greenhouse gas reduction goals. DCAS is currently working on over 100 energy efficiency projects across multiple agencies. In the last five years, DCAS has completed 166 energy efficiency capital projects which have generated an estimated \$9.8 million in annual savings.

- **NYC Resiliency Initiative.** In the wake of Superstorm Sandy, planned commitments total \$146.7 million for citywide resiliency measures and \$78.7 million for agency-specific facility and operational protective measures. This funding is allocated to increase the resilience of NYC's infrastructure and buildings as part of a comprehensive with a long-term focus on preparing for and protecting against the impacts of climate change.

Public Buildings

DCAS' Capital Program for Fiscal 2014-2018 includes \$470 million for the rehabilitation and renovation of City-Owned office space and leased space, legal mandates and correction of unsafe conditions. The majority of funding in this program area resides in lump sum project lines as specific projects have yet to be identified.

Funding in Fiscal 2014-2018 for large-scale projects in this program area include:

- **21st Century Civic Center Plan.** Planned commitments totaling \$36.5 million for the 21st Century Civic Center Plan. The funding will be used to consolidate and renovate leased and existing city-owned space.
- **Legally Mandated Work.** Planned commitments of approximately \$64.2 million for legally mandated work that ensures compliance with Local Law 5 (fire and life safety).
- **NYC Resiliency Initiative - Heavy Equipment.** Planned commitments totaling \$22 million for heavy equipment, including excavation vehicles for the purpose of disaster mitigation, response, and recovery.
- **Renovation of 253 Broadway.** Planned commitments totaling \$10.7 million for renovations of city offices at 253 Broadway.

Real Property

The Preliminary Capital Commitment Plan includes \$25.1 million in Fiscal 2014-2018 for the City's Real Property capital program. The overwhelming majority of this funding is allocated for pier and bulkhead reconstruction.

Agency Projects Managed by DCAS

DCAS' Capital Program for Fiscal 2014-2018 includes \$113 million for capital projects for other City agencies.

Funding in Fiscal 2014-2018 for large-scale agency projects managed by DCAS include:

- **Human Resources Administration (HRA) Move to 4 World Trade Center.** Planned commitments totaling \$63.3 million related to HRA's planned move to 4 World Trade Center.
- **Mounted Police Unit's New Site.** Planned commitments totaling \$20.3 million for relocation and renovation costs for the new NYPD Mounted Unit site located at 77 11th Avenue.

Appendix 1: DCAS Fiscal 2015 Executive Budget Actions

<i>Dollars in Thousands</i>	FY 2014			FY 2015		
	City	Non-City	Total	City	Non-City	Total
DCAS Preliminary Fiscal 2015 Budget	\$228,506	\$967,789	\$1,196,295	\$213,228	\$924,718	\$1,137,946
New Needs						
Energy Management Positions (7)	\$0	\$0	\$0	\$399	\$80	\$479
Program Expansions (Various Divisions)	45	0	45	1,050	\$0	1,050
Conversion of IFA Positions to CTL	1,358	(1,358)	0	1,358	(1,358)	0
Legal and Safety Requirements	789	0	789	1,222	0	1,222
Prevailing Wage Increase	93	0	93	186	0	186
Add. Auto Auction Revenue	393	0	393	0	0	0
BSA New Need	71	0	71	112	0	112
Additional Intra-City expenses	0	781	781	0	1,504	1,504
Vision Zero Training	64	0	64	296	0	296
Subtotal New Needs	\$2,813	(\$577)	\$2,236	\$4,623	\$226	\$4,849
Other Adjustments						
Heat Light and Power Adjustment	(\$639)	(\$998)	(1,637)	\$1,380	(\$18,383)	(17,003)
Lease Adjustment	0	0	0	7,708	3,062	10,770
Funding Roll FY14 to FY15	(4,089)	0	(4,089)	4,089	\$0	4,089
Misc. City Adjustments	2,949	0	2,949	\$738	\$0	738
Sandy		2,972	2,972			
Other Categorical Grants		410	410			0
Other Federal Funding		1,682	1,682			0
Intra-City Adjustments		7,817	7,817		5,711	5,711
State Funding		574	574		582	582
Subtotal Other Adjustments	(\$1,779)	\$12,457	\$10,678	\$13,915	(\$9,028)	\$4,887
Total All Changes	\$1,034	\$11,880	\$12,914	\$18,538	(\$8,802)	\$9,736
DCAS Executive Fiscal 2015 Budget	\$229,540	\$979,669	\$1,209,209	\$231,766	\$915,916	\$1,147,682

Appendix 2: DCAS Budget Actions since Fiscal 2014 Adoption

<i>Dollars in Thousands</i>	FY 2014			FY 2015		
	City	Non-City	Total	City	Non-City	Total
DCAS Adopted Fiscal 2014 Budget	\$224,897	\$929,298	\$1,154,195	\$209,755	\$926,194	\$1,135,949
New Needs						
OTPS new needs	\$1,978	\$0	\$1,978	\$518	\$0	\$518
New Contract Admin. Positions (6)	394		394	787		787
Safety and e-learning	82		82	164		164
Energy Management Positions (7)		0	0	399	80	479
Program Expansions (Various Divisions)	45	0	45	1,050	0	1,050
Conversion of IFA Positions to CTL	2,628	(2,628)	0	2,628	(2,628)	0
Legal and Safety Requirements	789	0	789	1,222	0	1,222
Prevailing Wage Increase	93	0	93	186	0	186
Add. Auto Auction Revenue	393	0	393	0	0	0
BSA New Need	76	0	76	123	0	123
Additional Intra-City expenses	0	781	781	0	1,504	1,504
Vission Zero Training	64	0	64	296	0	296
Subtotal New Needs	\$6,542	(\$1,847)	\$4,695	\$7,373	(\$1,044)	\$6,329
Other Adjustments						
Misc City Adjustments	\$2,829		\$2,829	\$1,461		\$1,461
ARRA Rollover Federal		1,999	1,999			0
Superstorm Sandy Fed Payments		16,026	16,026			0
Other Categorical Grants		3,059	3,059			0
Federal Funding		2,190	2,190		1,169	1,169
Intra-City Adjustments		29,951	29,951		6,895	6,895
Capital IFA		(757)	(757)		(757)	(757)
State Adjustments		748	748		(1,220)	(1,220)
Heat Light and Power Adjustment	(639)	(998)	(1,637)	1,380	(18,383)	(17,003)
Lease Adjustment	0	0	0	7,708	3,062	10,770
Funding Roll FY14 to FY15	(4,089)	0	(4,089)	4,089	0	4,089
Subtotal Other Adjustments	(\$1,899)	\$52,218	\$50,319	\$14,638	(\$9,234)	\$5,404
Total All Changes	\$4,643	\$50,371	\$55,014	\$22,011	(\$10,278)	\$11,733
DCAS Executive Fiscal 2015 Budget	\$229,540	\$979,669	\$1,209,209	\$231,766	\$915,916	\$1,147,682